** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

A F	or the	e 2020 calendar year, or tax year beginning $$ SEP $$ 1 , $$ 20 $$ 20 $$ and $$ 6	ending A	UG 31, 2021							
B c	Check if pplicable	C Name of organization		D Employer identific	cation number						
	Addres	HIGHER ACHIEVEMENT PROGRAM, INC.									
	Name change	Doing business as		52-13833	74						
	Initial return Final	1750 COLUMBIA PD NW	Number and street (or P.O. box if mail is not delivered to street address) 1750 COLUMBIA RD NW								
L	∟return/ termin ated										
	Ameno			G Gross receipts \$ H(a) Is this a group re	7,467,981.						
	Applic tion	F Name and address of principal officer: LYNSEY WOOD JEFFRIE	S	for subordinates	? Yes X No						
pending SAME AS C ABOVE H(b) Are all subordinates included? Yes No											
		empt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) o	r 527	If "No," attach a	list. See instructions						
J١	Nebsit	te: WWW.HIGHERACHIEVEMENT.ORG		H(c) Group exemptio	n number 🕨						
		organization: X Corporation Trust Association Other	L Year	of formation: 1985 n	$^{\prime\prime}$ State of legal domicile; ${ m DC}$						
Pa	art I	Summary									
Φ	1	Briefly describe the organization's mission or most significant activities: PROVI	DE AF	TER SCHOOL A	AND SUMMER						
Governance		ACADEMIC ENRICHMENT IN UNDER-RESOURCED COM			VA AND MD.						
erno	2	Check this box if the organization discontinued its operations or dispose	ed of more	1							
ŏ	3			3	17 17						
જ		Number of independent voting members of the governing body (Part VI, line 1b)									
es	1	Total number of individuals employed in calendar year 2020 (Part V, line 2a)			138						
Activities &	1	Total number of volunteers (estimate if necessary)			17						
Act				7a	0.						
	b	Net unrelated business taxable income from Form 990-T, Part I, line 11	····								
		One while this was an elementa / Dout VIII line 1 h	-	Prior Year 7,153,817.	Current Year 6,381,409.						
ne		Contributions and grants (Part VIII, line 1h)		0.	0,301,403.						
Revenue		Program service revenue (Part VIII, line 2g)		93,537.	81,616.						
Be	1	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		-36,570.	993,223.						
	1	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		7,210,784.	7,456,248.						
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.						
		D () (A) (D (A)		0.	0.						
	45	Salaries, other compensation, employee benefits (Part IX, column (A), line 4)		5,286,353.	4,610,380.						
Expenses	160	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.						
oen	h	Total fundraising expenses (Part IX, column (D), line 25) 1,326,93	17.								
Ä	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		2,234,993.	1,016,170.						
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		7,521,346.	5,626,550.						
	1	Revenue less expenses. Subtract line 18 from line 12		-310,562.	1,829,698.						
Or Ps				ginning of Current Year	End of Year						
ets	20	Total assets (Part X, line 16)		6,568,711.	8,525,232.						
Ass	21	Total liabilities (Part X, line 26)		2,159,366.	1,999,821.						
Net Assets or	22	Net assets or fund balances. Subtract line 21 from line 20		4,409,345.	6,525,411.						
Pa	art II	Signature Block									
Und	er pena	Ities of perjury, I declare that I have examined this return, including accompanying schedules	and statem	ents, and to the best of my	knowledge and belief, it is						
true	, correc	t, and complete. Declaration of preparer (other than officer) is based on all information of whi	ich preparer	has any knowledge.							
Sig	n	Signature of officer		Date 7/	14/2022						
Here LYNSEY WOOD JEFFRIES, CHIEF EXECUTIVE OFFICER											
		Type or print name and title		5. T =	==1						
		Print/Type preparer's name Preparer's signature	1	Date Check	PTIN						
Paid		ANDREW E. YOUNG, CPA ANDREW E. YOUNG,	CPAC								
_	oarer	Firm's name RENNER AND COMPANY CPA, P.C.	0.0	Firm's EIN ▶	54-1498950						
Use	Only	Firm's address 700 NORTH FAIRFAX STREET SUITE 4	UU	- / -	02) 525 4000						
		ALEXANDRIA, VA 22314		Phone no. (7	03) 535-1200						
May	/ the IF	RS discuss this return with the preparer shown above? See instructions			X Yes No						

Pai	Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	HIGHER ACHIEVEMENT CLOSES THE OPPORTUNITY GAP DURING THE PIVOTAL
	MIDDLE SCHOOL YEARS BY LEVERAGING THE POWER OF COMMUNITIES. HIGHER
	ACHIEVEMENT'S PROVEN MODEL PROVIDES A RIGOROUS AFTER SCHOOL LEARNING
	ENVIRONMENT, CARING ROLE MODELS, AND A CULTURE OF HIGH EXPECTATIONS,
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 3,135,869. including grants of \$) (Revenue \$)
	HIGHER ACHIEVEMENT OPERATES AFTER SCHOOL ACHIEVEMENT CENTERS IN THE DC
	METRO AREA, BALTIMORE AND RICHMOND THAT OFFER RIGOROUS ACADEMIC
	ENRICHMENT TO STUDENTS DURING THE MOST CRITICAL TIME IN A CHILD'S DEVELOPMENT: MIDDLE SCHOOL. CENTERS OPERATE AFTER SCHOOL PROGRAMMING
	DEVELOPMENT: MIDDLE SCHOOL. CENTERS OPERATE AFTER SCHOOL PROGRAMMING MULTIPLE DAYS A WEEK DURING THE SCHOOL YEAR. MIDDLE SCHOOL SCHOLARS
	ENROLL IN 5TH OR 6TH GRADE AND DEDICATE THREE TO FOUR YEARS AFTER
	SCHOOL TO STAY ON TRACK FOR HIGH SCHOOL AND POST-SECONDARY SUCCESS.
	HIGHER ACHIEVEMENT SUPPORTS THE GROWTH OF SCHOLARS' TALENT AND CONNECTS
	THEM WITH THE OPPORTUNITY TO ATTEND COLLEGE-PREPARATORY HIGH SCHOOL
	PROGRAMS.
	I NOGNAMD.
4b	(Code:) (Expenses \$
710	(Code) (Expenses w
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
	·
4d	Other program services (Describe on Schedule O.)
Tu	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses 3,135,869.
	Form 990 (2020)

Form 990 (2020) HIGHER ACHIEVEMENT PROGRAM, INC. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
·	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	Ť		
Ü	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	-		
′		7		x
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	-		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			_V
_	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			,,
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	_X_	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	-		
124	•	12a	Х	
h	Schedule D, Parts XI and XII Was the organization included in consolidated, independent audited financial statements for the tax year?	IZa		
b	•	12b		\ x
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	13	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E			х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			x
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		<u> </u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			.
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			\ . ,
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			,,
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	_	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21		Х

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			1
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			l
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			37
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			37
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			_V
05 -	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		
D	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	256		
26	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		\vdash
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	26		x
37	If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		1
31		37		x
38	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	31		<u> </u>
30		38	Х	1
Pai		_ 55		
	Check if Schedule O contains a response or note to any line in this Part V			
	, , , , , , , , , , , , , , , , , , ,		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			- 1
b				
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		
032004	1 12-23-20	Form	990	(2020)

Form 990 (2020) HIGHER ACHIEVEMENT PROGRAM, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

	i (continuos)				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		[100	110
	filed for the calendar year ending with or within the year covered by this return	2a	138			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	าร?		2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)				
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		<u>X</u>
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule	О		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a		•			
	financial account in a foreign country (such as a bank account, securities account, or other financial a	ccoun	t)?	4a		<u> </u>
b	If "Yes," enter the name of the foreign country		(53.45)			
E-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ad			E_		X
_	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction.			<u>5a</u> 5b		<u>x</u>
b	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a						
-	any contributions that were not tax deductible as charitable contributions?			6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contribution		i i			
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and partly for goods and services of \$75 made partly as a contribution and contribution	vices p	rovided to the payor?	7a		_X_
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	ıs requ	uired			
	to file Form 8282?	 i		7c		<u>X</u>
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	-			37
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co		t?	7e		$\frac{x}{x}$
† ~	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra		00 00 000 000	7f		
g h	If the organization received a contribution of qualified intellectual property, did the organization file Fo If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7g 7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained			,···		
	sponsoring organization have excess business holdings at any time during the year?	-,		8		
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:	ı	.			
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
. b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:	۔مد ا	ı			
a	Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against	11a				
b	amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note: See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the		.			
	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand	13c				37
14a	0 , , , , , , , , , , , , , , , , , , ,			14a		<u>X</u>
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul			14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner			45		Х
	excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.			15		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	incon	ne?	16		X
	If "Yes," complete Form 4720, Schedule O.					
	, ,			Farm	990	(2020)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI					X		
Sec	tion A. Governing Body and Management							
					Yes	No		
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	1	7				
	If there are material differences in voting rights among members of the governing body, or if the governing							
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.							
b	Enter the number of voting members included on line 1a, above, who are independent	1b	1	7				
2	2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other							
	officer, director, trustee, or key employee?			2		Х		
3	Did the organization delegate control over management duties customarily performed by or under the							
				3		X		
4	Did the organization make any significant changes to its governing documents since the prior Form 9	90 wa	s filed?	. 4		X		
5	Did the organization become aware during the year of a significant diversion of the organization's ass	ets?		. 5		X		
6	Did the organization have members or stockholders?			6		X		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap	point o	one or					
	more members of the governing body?			7a		X		
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, st							
	persons other than the governing body?			7b		X		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year							
а	The governing body?		-	8a	Х			
b	Each committee with authority to act on behalf of the governing body?			8b	Х			
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read	ched a	t the					
	organization's mailing address? If "Yes." provide the names and addresses on Schedule O			. 9		X		
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	venue	Code.)					
			,		Yes	No		
10a	Did the organization have local chapters, branches, or affiliates?			10	ı X			
	If "Yes," did the organization have written policies and procedures governing the activities of such ch							
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10	X			
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	y befor	e filing the form?	118	X			
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.							
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12	X			
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise				X			
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	es," d	escribe					
	in Schedule O how this was done			120				
13	Did the organization have a written whistleblower policy?			13	X			
14	Did the organization have a written document retention and destruction policy?			14	X			
15	Did the process for determining compensation of the following persons include a review and approva	l by in	dependent					
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
а	The organization's CEO, Executive Director, or top management official			15	ı X			
b	Other officers or key employees of the organization			151	X			
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangements	nent w	ith a					
	taxable entity during the year?			16	1	X		
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	te its p	articipation					
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ	ization	's					
	exempt status with respect to such arrangements?			16)			
Sec	tion C. Disclosure							
17	List the states with which a copy of this Form 990 is required to be filed ▶VA, MD, PA							
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and	nd 990	-T (Section 501(c)	3)s onl	/) availa	able		
	for public inspection. Indicate how you made these available. Check all that apply.							
	Own website Another's website X Upon request Other (explain	on Sc	hedule O)					
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, co	nflict c	f interest policy, a	nd fina	ncial			
	statements available to the public during the tax year.							
20	State the name, address, and telephone number of the person who possesses the organization's boo	oks and	d records 🕨					
	HIGHER ACHIEVEMENT PROGRAM, INC (202)375-7738							
	1750 COLUMBIA ROAD NW, WASHINGTON, DC 20009							

032006 12-23-20

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per week	box	not c , unle:	Pos heck ss per	more rson i	than of states	an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	In stitutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) LYNSEY WOOD JEFFRIES CHIEF EXECUTIVE OFFICER	45.00			Х				201 020	0	17 7/7
	45.00			^				201,828.	0.	17,747.
(2) JESSICA WALBRIDGE CHIEF OPERATING OFFICER	45.00	-		х				186,586.	0.	10 025
(3) JANICE CORI	45.00			Δ				100,300.	0.	18,825.
MANAGING DIRECTOR OF DEVELOPMENT	42.00	1				X		143,033.	0.	15,188.
(4) THALIA WASHINGTON	45.00					1		143,033.	0.	13,100.
EXECUTIVE DIRECTOR - DC METRO	43.00	1				x		140,801.	0.	13,197.
(5) MARY COMERFORD	45.00					123		140,001.	•	13,137.
EXECUTIVE DIRECTOR - RICHMOND	13.00	1				x		125,138.	0.	451.
(6) ISABEL YORDAN	45.00									
DIRECTOR OF MAJOR GIFTS		1				x		113,844.	0.	5,821.
(7) CARLA WATSON	45.00							,	-	- , -
CHIEF PROGRAM OFFICER		1				X		106,853.	0.	3,959.
(8) JULIE HERWIG	3.00							·		•
BOARD CHAIR		Х		Х				0.	0.	0.
(9) LAMONT GORDON	3.00									
VICE CHAIR		Х		Х				0.	0.	0.
(10) MITCH BROOKS	3.00									
SECRETARY		Х		Х				0.	0.	0.
(11) JAY EPSTIEN	3.00									
TREASURER		Х		X				0.	0.	0.
(12) ERICA BERRY WILSON	2.00]							_	_
BOARD MEMBER		Х						0.	0.	0.
(13) KIM CURRY	2.00	1								_
BOARD MEMBER		Х						0.	0.	0.
(14) KEDISHA EBANKS	2.00	 								
BOARD MEMBER	1	Х				-		0.	0.	0.
(15) RICK ENGLAND	2.00	٠,,							_	•
BOARD MEMBER	1 2 22	Х				-		0.	0.	0.
(16) BRIAN FLEGEL	2.00	٠,,							_	•
BOARD MEMBER	1 2 00	Х			_			0.	0.	0.
(17) MICHELLE GILLIARD	2.00	х						0.	0.	0.
BOARD MEMBER 032007 12-23-20		Λ				<u> </u>		<u> </u>	0.	Form 990 (2020)

Section A. Officers, Directors, Trus	tees, Key Emr	oloy	ees,	and	l Hiç	ghes	t Co	ompensated Employee	s (continued)			
(A)	(B)	(C)						(D)	(E)		(F)	
Name and title	Average	(do		Posi heck r			one	Reportable	Reportable	Es	stimate	∌d
	hours per	box	box, unless person is be officer and a director/tr					compensation	compensation	ar	mount	of
	week (list any					1711 43		from	from related		other	
	hours for	directo				_		the organization	organizations (W-2/1099-MISC)	1	npensa rom the	
	related	3e or	trustee			nsate		(W-2/1099-MISC)	(W 2/ 1000 Wilde)	1	anizati	
	organizations	truste	al tru		yee	nd mc		(** =* ** = = *,		ı ~	d relate	
	below	Individual trustee or director	Institutional	er	Key employee	Highest compensated employee	ıer			orga	anizatio	ons
	line)	Indiv	Insti	Officer	Key 6	High emp	Former					
(18) CHRISTINE LATTANZIO	2.00											
BOARD MEMBER		Х						0.	0.			0.
(19) CHRIS LEECH	2.00											
BOARD MEMBER		Х						0.	0.			0.
(20) DOM MEIER	2.00											
BOARD MEMBER		Х						0.	0.			0.
(21) CHRIS NEWKIRK	2.00											
BOARD MEMBER		Х						0.	0.			0.
(22) MARY LLOYD PARKS	2.00											
BOARD MEMBER		Х						0.	0.			0.
(23) SHERRY RHODES	2.00											
BOARD MEMBER		Х						0.	0.			0.
(24) ADE SAWYER	2.00											
BOARD MEMBER		Х						0.	0.	<u> </u>		0.
										<u> </u>		
								1 010 000			_ 1	
1b Subtotal								1,018,083.	0.	 7	5,18	
c Total from continuation sheets to Part VI	I, Section A							0.	0.	└	- 4	<u>0.</u>
d Total (add lines 1b and 1c)								1,018,083.	0.		5,18	88.
2 Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove) wh	o re	ceived more than \$100,	000 of reportable			_
compensation from the organization												
											Yes	No
3 Did the organization list any former officer,	director, trust	ee, k	еу е	empl	oye	e, or	high	nest compensated emp	loyee on			
line 1a? If "Yes," complete Schedule J for s										3		X
4 For any individual listed on line 1a, is the su	•							•	•			
and related organizations greater than \$150										4	Х	
5 Did any person listed on line 1a receive or a												
rendered to the organization? If "Yes," com	plete Schedule	e J f	or st	ıch r	oers	on .				5		X
Section B. Independent Contractors		_										
Complete this table for your five highest con	•	•							, ,	tion fro	om	
the organization. Report compensation for t	the calendar ye	ear e	ndir	ng w	ith c	or wi	thin	the organization's tax y	ear.			

(A) Name and business address	(B) Description of services	(C) Compensation
MDRC, 200 VESEY ST, 23RD FLOOR, NEW YORK,		
NY 10285	EXTERNAL EVALUATOR	420,003.
MARCUM ACCOUNTANTS ADVISORS		
1899 L ST NW STE 850, WASHINGTON, DC 20036	ACCOUNTING	122,213.
CONCENTUS.NET		
PO BOX 400, MCLEAN, VA 22101	IT CONSULTANT	105,653.
2 Total number of independent contractors (including but not limited to those liste	d above) who received more than	
\$100,000 of compensation from the organization > 3		

Га	I L V	••••				=			
			Check if Schedule O contains a response	e or r	note to any lin	e in this Part VIII (A)	(B)	(C)	(D)
						Total revenue	Related or exempt	Unrelated	Revenue excluded
							function revenue	business revenue	from tax under
									sections 512 - 514
nts nts	1		Federated campaigns1a						
, Gifts, Grants nilar Amounts			Membership dues 1b		64 000				
s, (Am			Fundraising events 1c	5	64,809.				
Giff			Related organizations 1d						
Si.				, 8	72,969.				
tio S		f	All other contributions, gifts, grants, and	_					
ibu				, 9	43,631.				
Contributions, Gif and Other Similar		_	Noncash contributions included in lines 1a-1f 1g \$		43,608.				
g g		h	Total. Add lines 1a-1f			6,381,409.			
				В	usiness Code				
çe	2	а		. _					
e e		b		. L					
Se u		С		. L					
ar		d		. L					
Program Service Revenue		е		. L					
Ā			All other program service revenue						
		g	Total. Add lines 2a-2f						
	3		Investment income (including dividends, inter	rest,	and				
			other similar amounts)			52,457.			52,457.
	4		Income from investment of tax-exempt bond	proc	ceeds				
	5		Royalties	<u></u>	<u></u>				
			(i) Real		(ii) Personal				
	6	а	Gross rents 6a						
		b	Less: rental expenses 6b						
		С	Rental income or (loss) 6c						
		d	Net rental income or (loss))				
	7	а	Gross amount from sales of (i) Securities	_	(ii) Other				
			assets other than inventory 7a 31,405	•					
		b	Less: cost or other basis						
ıue			and sales expenses 7b 2,246	•					
Revenue		С	Gain or (loss) 7c 29,159	•					
		d	Net gain or (loss)		>	29,159.			29,159.
her	8	а	Gross income from fundraising events (not						
Oth			including \$ 564,809. of						
			contributions reported on line 1c). See		•				
			Part IV, line 18	_	0.				
			Less: direct expenses 8		9,487.	0.407			0 407
			Net income or (loss) from fundraising events			-9,487.			-9,487.
	9	а	Gross income from gaming activities. See						
		_	Part IV, line 19						
			Less: direct expenses 9	b					
			Net income or (loss) from gaming activities		·····				
	10	а	Gross sales of inventory, less returns						
			and allowances 10						
			Less: cost of goods sold10						
		С	Net income or (loss) from sales of inventory						
2			MICCELL ANDOLLO		usiness Code	1 000 710	1 000 710		
eor	11		MISCELLANEOUS	· -	900099	1,002,710.	⊥,UUZ,/1U•		
lan en		b		· -					
Miscellaneous Revenue		C		. -					
ΜĬ			All other revenue		<u> </u>	1 000 710			
	۰.	е	Total. Add lines 11a-11d			1,002,710.	1 000 710	^	72 120
	12		Total revenue. See instructions		D	7,456,248.	⊥,∪∪⊿,/1∪.	0.	72,129.

Form 990 (2020) HIGHER ACHIEV Part IX Statement of Functional Expenses

Do n	Check if Schedule O contains a respons ot include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
	b, 9b, and 10b of Part VIII.		expenses	general expenses	expenses
	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16 Benefits paid to or for members				
	Compensation of current officers, directors,				
	trustees, and key employees	416,990.	238,147.	69,727.	109,116
	Compensation not included above to disqualified	410,000	250,147.	05,727.	100,110
	persons (as defined under section 4958(f)(1)) and				
	Other salaries and wages	3,457,335.	1,974,521.	578,113.	904,701
	Pension plan accruals and contributions (include	0,10,7000		0.07==01	2027.02
	section 401(k) and 403(b) employer contributions)				
	Other employee benefits	597,357.	340,624.	100,038.	156,695
	Payroll taxes	138,698.	79,096.	23,225.	36,377
	Fees for services (nonemployees):		72,6261		
	Management				
	Legal				
	Accounting	27,428.		27,428.	
	Lobbying				
	Professional fundraising services. See Part IV, line 17				
	Investment management fees	10,673.		10,673.	
	Other. (If line 11g amount exceeds 10% of line 25,				
-	column (A) amount, list line 11g expenses on Sch O.)	188,912.	89,567.	88,846.	10,499
	Advertising and promotion	2,050.	2,050.		
	Office expenses	175,643.	113,015.	38,038.	24,590
	Information technology	129,461.	73,925.	43,272.	12,264
	Royalties		,		
	Occupancy	50,966.	38,224.	5,097.	7,645
	Travel	4,043.	1,244.	849.	1,950
-	Payments of travel or entertainment expenses	,	,		•
	for any federal, state, or local public officials				
	Conferences, conventions, and meetings	15,494.	8,162.	7,201.	131
	Interest	35,118.	·	35,118.	
-	Payments to affiliates	,		•	
	Depreciation, depletion, and amortization	87,023.		87,023.	
	Insurance	54,069.	40,552.	5,407.	8,110
4	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If	·	·		·
	line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
	LICENSES AND FEES	151,555.	113,640.	14,230.	23,685
	DUES AND SUBSCRIPTIONS	64,721.	19,086.	19,678.	25,957
	SPECIAL EVENTS	8,220.	3,003.	==, ,	5,217
	PROGRAM EXPENSES	5,137.	877.	4,260.	- , ,
	All other expenses	5,657.	136.	5,521.	
	Total functional expenses. Add lines 1 through 24e	5,626,550.	3,135,869.	1,163,744.	1,326,937
	Joint costs. Complete this line only if the organization	-,,	-, -00, 000.	_,,,	_,,,
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Pa	rt X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	2,210,846.	1	2,723,423.
	2	Savings and temporary cash investments	61,610.	2	10,226.
	3	Pledges and grants receivable, net	585,302.	3	1,848,076.
	4	Accounts receivable, net		4	
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
S.	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
ğ	9	Prepaid expenses and deferred charges	[7 [7]	9	18,504.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 3,388,394	:•		
	b	Less: accumulated depreciation 10b 1,053,203	2,422,214.	10c	2,335,191.
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11	1,227,510.	12	1,589,812.
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	3,656.	15	0.
	16	Total assets. Add lines 1 through 15 (must equal line 33)		16	8,525,232.
	17	Accounts payable and accrued expenses	I	17	393,601.
	18	Grants payable		18	1.40.400
	19	Deferred revenue		19	148,490.
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	.,	21	
es	22	Loans and other payables to any current or former officer, director,			
≣		trustee, key employee, creator or founder, substantial contributor, or 35%			
Liabilities		controlled entity or family member of any of these persons		22	
_	23	Secured mortgages and notes payable to unrelated third parties	1 (51 (60	23	1 457 720
	24	Unsecured notes and loans payable to unrelated third parties	1,654,669.	24	1,457,730.
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	2,159,366.	25	1,999,821.
	26	Total liabilities. Add lines 17 through 25	2,139,300.	26	1,999,021.
S		Organizations that follow FASB ASC 958, check here X			
ű	07	and complete lines 27, 28, 32, and 33. Net assets without donor restrictions	3,969,265.	27	5,375,661.
<u>a</u>	27 28		440 000	28	1,149,750.
<u>Б</u>	20	Net assets with donor restrictions Organizations that do not follow FASB ASC 958, check here	440,000.	20	1,145,7500
핊		and complete lines 29 through 33.			
Net Assets or Fund Balances	29	Capital stock or trust principal, or current funds		29	
ets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
\ss(31	Retained earnings, endowment, accumulated income, or other funds		31	
et/	32	Total net assets or fund balances		32	6,525,411.
Ž	33	Total liabilities and net assets/fund balances	C ECO E11	33	8,525,232.
	- 55	10tal liabilities and net assets/10110 balances	. 1 0,000,711.	JJ	0,000,000

Pai	t XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	7,45	6,2	<u>48.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2	5,62		
3	Revenue less expenses. Subtract line 2 from line 1	3	1,82		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	4,40		
5	Net unrealized gains (losses) on investments	5	19	6,3	68.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8	9	0,0	00.
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	6,52	5,4	11.
Pa	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	D.			
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?				Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin				
	Act and OMB Circular A-133?	-	3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		. 3b		
			Form	990	(2020)

032012 12-23-20

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization $\label{eq:higher_higher} \mbox{HIGHER ACHIEVEMENT PROGRAM, INC.}$

Employer identification number

		HIGH	ER ACHIEVE	MENT PROGRAM	, INC	•		5	2-1383374
Pa	rt I	Reason for Public (Charity Status.	All organizations must o	omplete th	nis part.) S	ee instructions	.	
Γhe	organ	ization is not a private found	ation because it is: (F	For lines 1 through 12, c	heck only	one box.)			
1		A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).							
2	X	A school described in secti	ion 170(b)(1)(A)(ii). (Attach Schedule E (Forn	n 990 or 99	90-EZ).)			
3		A hospital or a cooperative	hospital service orga	nization described in se	ection 170	(b)(1)(A)(ii	i).		
4		A medical research organization	ation operated in cor	njunction with a hospital	described	in sectio	n 170(b)(1)(A)(iii). Enter	the hospital's name,
		city, and state:							
5		An organization operated for	or the benefit of a col	lege or university owned	l or operat	ed by a go	vernmental un	it describe	ed in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)						
6		A federal, state, or local gov	vernment or governm	ental unit described in	section 17	70(b)(1)(A)	(v).		
7		An organization that norma	lly receives a substar	ntial part of its support fi	rom a gove	ernmental	unit or from the	e general į	oublic described in
		section 170(b)(1)(A)(vi). (C	omplete Part II.)						
8		A community trust describe	ed in section 170(b)(1)(A)(vi). (Complete Par	t II.)				
9		An agricultural research org	anization described	in section 170(b)(1)(A)(ix) operate	ed in conju	nction with a la	and-grant	college
		or university or a non-land-g	grant college of agricu	ulture (see instructions).	Enter the I	name, city	and state of t	he college	or
		university:							
10		An organization that norma	lly receives (1) more	than 33 1/3% of its supp	ort from c	ontributior	ıs, membership	o fees, and	d gross receipts from
		activities related to its exem	npt functions, subjec	t to certain exceptions;	and (2) no	more than	33 1/3% of its	support f	rom gross investment
		income and unrelated busing	ness taxable income	(less section 511 tax) fro	m busines	ses acqui	red by the orga	anization a	after June 30, 1975.
		See section 509(a)(2). (Cor	mplete Part III.)						
11	Ш	An organization organized a	and operated exclusi	vely to test for public sa	fety. See	section 50	9(a)(4).		
12		An organization organized a	and operated exclusi	vely for the benefit of, to	perform t	he functio	ns of, or to car	ry out the	purposes of one or
		more publicly supported or	ganizations describe	d in section 509(a)(1) c	r section	509(a)(2).	See section 5 0	09(a)(3). (Check the box in
		lines 12a through 12d that	describes the type of	supporting organization	n and com	plete lines	12e, 12f, and	12g.	
а			anization operated, su	upervised, or controlled	by its supp	oorted org	anization(s), typ	oically by	giving
		the supported organization			majority o	of the direc	tors or trustee:	s of the su	upporting
	_	organization. You must o	complete Part IV, Se	ctions A and B.					
b			· ·				-		-
		control or management o			ame perso	ns that co	ntrol or manag	e the supp	ported
		organization(s). You mus							
С							-	/ integrate	ed with,
		its supported organization							
d								-	* *
		that is not functionally int	-		•			an attentiv	/eness
_		requirement (see instructi	•	•	•			Tuna III	
е		Check this box if the orga functionally integrated, or					Type I, Type II	, Type III	
f	Ente	er the number of supported o			ng organiz	ation.			
,		ride the following information	•	d organization(s)					
		i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	nnization listed	(v) Amount of	monetary	(vi) Amount of other
		organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see ins	structions)	support (see instructions)
				above (occ monderations)					
r _{ot} ,									

16430713 783690 170077.001

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Sec	tion B. Total Support			•			
Cale	ndar year (or fiscal year beginning in) ► 📗	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First 5 years. If the Form 990 is for th	e organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3)	
_	organization, check this box and stop						>
	tion C. Computation of Publi					 	
	Public support percentage for 2020 (li		•	***		14	%
	Public support percentage from 2019					15	%
16a	33 1/3% support test - 2020. If the o				14 is 33 1/3% or n	nore, check this bo	x and
	stop here. The organization qualifies		-				
b	33 1/3% support test - 2019. If the o	~					
	and stop here. The organization quali						
17a	10% -facts-and-circumstances test	-	-				
	and if the organization meets the facts		•	•	•	: VI how the organiz	zation
	meets the facts-and-circumstances te	-		*	-		
b	10% -facts-and-circumstances test	•				•	10% or
	more, and if the organization meets th				-		. —
	organization meets the facts-and-circu		-				
18	Private foundation. If the organization	n did not check a	box on line 13, 16	ia, 16b, 17a, or 17b			
					Sch	edule A (Form 990	or 990-EZ) 2020

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
78	A Amounts included on lines 1, 2, and 3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
(Add lines 7a and 7b						
8 Se	Public support. (Subtract line 7c from line 6.) ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 6 a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
ŀ	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Net income from unrelated business activities not included in line 10b, whether or not the business is						
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)				1		<u> </u>
14	First 5 years. If the Form 990 is for the	o .		,	•	()()	,
Sa	check this box and stop here ction C. Computation of Publi						P
	Public support percentage for 2020 (I			column (fl)		15	
			•	.,,		16	<u>%</u> %
16 Se	Public support percentage from 2019 ction D. Computation of Inves					1 10	90
	Investment income percentage for 20			ne 13 column (f)		17	%
18	Investment income percentage from					18	
	a 33 1/3% support tests - 2020. If the						
136	more than 33 1/3%, check this box ar						
ŀ	33 1/3% support tests - 2019. If the						
•	line 18 is not more than 33 1/3%, che						
20	Private foundation If the organization						

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?

 If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
-		
2		
За		
- Oa		
3b		
3с		
4-		
4a		
4b		
_		
4c		
E-		
5a		
5b		
5с		
6		
7		
8		
-		
9a		
9b		
90		
9c		
10a		
10b		
.55		

Par	TIV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described in line 11a above?	11b		
	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or		100	110
•	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
•	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
800	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
0	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in	structior	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Pai	art V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations						
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.						
	All other Type III non-functionally integrated supporting organizations must complete Sections A through E.						
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)			
1	Net short-term capital gain	1					
2	Recoveries of prior-year distributions	2					
3	Other gross income (see instructions)	3					
4	Add lines 1 through 3.	4					
5	Depreciation and depletion	5					
6	Portion of operating expenses paid or incurred for production or						
	collection of gross income or for management, conservation, or						
	maintenance of property held for production of income (see instructions)	6					
7	Other expenses (see instructions)	7					
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8					
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)			
1	Aggregate fair market value of all non-exempt-use assets (see						
	instructions for short tax year or assets held for part of year):						
а	Average monthly value of securities	1a					
b	Average monthly cash balances	1b					
С	Fair market value of other non-exempt-use assets	1c					
d	Total (add lines 1a, 1b, and 1c)	1d					
е	Discount claimed for blockage or other factors						
	(explain in detail in Part VI):						
2	Acquisition indebtedness applicable to non-exempt-use assets	2					
3	Subtract line 2 from line 1d.	3					
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,						
	see instructions).	4					
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5					
6	Multiply line 5 by 0.035.	6					
7	Recoveries of prior-year distributions	7					
8	Minimum Asset Amount (add line 7 to line 6)	8					
Sect	ion C - Distributable Amount			Current Year			
1	Adjusted net income for prior year (from Section A, line 8, column A)	1					
2	Enter 0.85 of line 1.	2					
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3					
4	Enter greater of line 2 or line 3.	4					
5	Income tax imposed in prior year	5					
6	Distributable Amount. Subtract line 5 from line 4, unless subject to						
	emergency temporary reduction (see instructions).	6					
7	Check here if the current year is the organization's first as a non-functiona	lly integrated	d Type III supporting orga	nization (see			
	instructions).						

Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020

and 4c.

8 Breakdown of line 7:

a Excess from 2016

b Excess from 2017

c Excess from 2018

d Excess from 2019

e Excess from 2020

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service **Schedule of Contributors**

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

➤ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Name of the organization

HIGHER ACHIEVEMENT PROGRAM, INC.

52-1383374

Organization type (check one):						
Filers of	:	Section:				
Form 99	0 or 990-EZ	X 501(c)(3) (enter number) organization				
		4947(a)(1) nonexempt charitable trust not treated as a private foundation				
		527 political organization				
Form 99	0-PF	501(c)(3) exempt private foundation				
		4947(a)(1) nonexempt charitable trust treated as a private foundation				
		501(c)(3) taxable private foundation				
	nly a section 501(c)(s covered by the General Rule or a Special Rule. 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.				
X	-	n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.				
Special	Rules					
	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.					
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.					
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions <i>exclusively</i> for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an <i>exclusively</i> religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received <i>nonexclusively</i> religious, charitable, etc., contributions totaling \$5,000 or more during the year \bigsim					
but it mu	ust answer "No" on	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to ne filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).				

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 600,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ 300,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	* 150,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$ <u>127,150.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$100,000 .	Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$ 87,584.	Person X Payroll
(a)	(b)	(c) Total contributions	(d) Type of contribution
	Name, address, and ZIP + 4	\$ 75,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11		\$ 70,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12		\$65,446.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13_		\$65,000 .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14_		\$60,000 .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		\$ 52,499.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16	Name, audiess, and Zir + 4	\$ 50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18_		\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21		\$ 50,000.	Person X Payroll
(a)	(b)	(c) Total contributions	(d) Type of contribution
No	Name, address, and ZIP + 4	\$ 50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$\$ <u>43,750.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27_		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	* 35,250.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$35,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$35,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32		\$30,549.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33		\$	Person X Payroll
(a)	(b)	(c)	(d)
34	Name, address, and ZIP + 4	Total contributions \$ 30,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
40	Nume, address, and Zir + 4	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
42		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44		\$ 25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>45</u>		\$ 25,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 46	Name, address, and ZIP + 4	Total contributions \$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47		\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

HIGHER ACHIEVEMENT PROGRAM, INC.

52-1383374

Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	ditional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
49		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
50		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
51		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
52		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
53		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
54		Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57		\$ 19,500.	Person X Payroll
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	Total contributions \$ 17,991.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59		\$ <u>16,250.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
63		\$ <u>15,000.</u>	Person X Payroll
(a)	(b)	(c)	(d)
64	Name, address, and ZIP + 4	Total contributions \$ 15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65		\$ <u>15,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
68		\$15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
69		\$ <u>15,000.</u>	Person X Payroll
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	Total contributions \$ 14,626.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
71		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
72		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER	R ACHIEVEMENT PROGRAM, INC.		52-1383374
Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
73		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
74		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
75		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
76		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
77		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
78		\$10,280	Person X Payroll Noncash (Complete Part II for

noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>79</u>		\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
80		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
81		\$	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
82	Name, audiess, and Zir + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
83		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
84		\$	Person X Payroll

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
85		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
86		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
87		\$	Person X Payroll
(a)	(b)	(c)	(d)
88	Name, address, and ZIP + 4	Total contributions \$ 10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
89		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
90		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
91		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
92		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
93		\$ 10,000.	Person X Payroll
(a)	(b)	(c)	(d)
94	Name, address, and ZIP + 4	Total contributions \$ 9,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
95		\$ 7,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
96		\$ 7,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
97		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
98		\$ 7,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
99		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
100	rume, address, and Zii + +	\$7,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
101		\$6,975.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
102		\$6,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

HIGHER ACHIEVEMENT PROGRAM, INC.

52-1383374

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
103		\$\$6,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
104		\$\$.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
105		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
106		\$\$, 5,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
107		5,420.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
108		\$\$ <u>5,200.</u>	Person X Payroll

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
109		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
110		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
111		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
112	Name, address, and Zir + +	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
113		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
114		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
115		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
116		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
117		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
118		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
119		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
120		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

HIGHEF	R ACHIEVEMENT PROGRAM, INC.		52-1383374
Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribution
121	\$		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 122	Name, address, and ZIP + 4	Total contributio	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d)
123		- _ \$5,0	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribution
124	Hame, address, and Zii + 4	-	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribution
125		-	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribution
126	rano, addices, and AF T T	- 5.0	Person X Payroll

(Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
127		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
128		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
129		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
130	Nume, address, and Zii + +	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
131		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
132		\$5,000.	Person X Payroll

HIGHER ACHIEVEMENT PROGRAM, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution				
133		Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution				
134		Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution				
135		Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a)	(b)	(c) (d)				
No. 136	Name, address, and ZIP + 4	Total contributions Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution				
137		Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution				
138		Person X Payroll Noncash (Complete Part II for noncash contributions.)				

Name of organization

Employer identification number

HIGHER ACHIEVEMENT PROGRAM, INC.

52-1383374

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
139		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
141		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

HIGHER ACHIEVEMENT PROGRAM, INC.

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if	f additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given (c) FMV (or esting the property given) (See instruct)		(d) Date received
	STOCK DONATION	_	
<u>32</u>		_	
		\$\$	02/08/21
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	STOCK DONATION	_	
<u>79</u>		-	
		\$\$	08/11/21
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		-	
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		-	
		_	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		-	
		-	
		_ _ \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		-	
		_	
023453 11-25	- 00	Cahadula D /Farm (990 990-F7 or 990-PF) (2020)

Name of organization **Employer identification number** HIGHER ACHIEVEMENT PROGRAM, INC. 52-1383374 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

HIGHER ACHIEVEMENT PROGRAM, INC. **Employer identification number** 52-1383374

Pa			imilar Funds or	Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	e 6. (a) Donor advised	d funds	(b) Funds and other accounts
1	Total number at end of year	(a) Donor advised	a idilus	(w) i dilde and other accounts
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in w	vriting that the assets hel	d in donor advised f	unds
Ū	are the organization's property, subject to the organization's			
6	Did the organization inform all grantees, donors, and donor ad			
	for charitable purposes and not for the benefit of the donor or			
	impermissible private benefit?	· · · · · · · · · · · · · · · · · · ·		Yes No
Pai				
1	Purpose(s) of conservation easements held by the organization			
	Preservation of land for public use (for example, recreat	tion or education)	Preservation of a h	istorically important land area
	Protection of natural habitat		Preservation of a c	ertified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribu	ition in the form of a	conservation easement on the last
	day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements			2a
b				
С	Number of conservation easements on a certified historic stru	ıcture included in (a)		2c
d	Number of conservation easements included in (c) acquired a	fter 7/25/06, and not on	a historic structure	
	listed in the National Register			2d
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or te	erminated by the org	anization during the tax
	year ▶			
4	Number of states where property subject to conservation eas	ement is located		
5	Does the organization have a written policy regarding the peri	odic monitoring, inspecti	on, handling of	
	violations, and enforcement of the conservation easements it	holds?		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, h	handling of violations, an	d enforcing conserva	ation easements during the year
				
7	Amount of expenses incurred in monitoring, inspecting, handle	ling of violations, and enf	orcing conservation	easements during the year
	▶ \$			
8	Does each conservation easement reported on line 2(d) above	• •		
	and section 170(h)(4)(B)(ii)?			
9	In Part XIII, describe how the organization reports conservation		•	
	balance sheet, and include, if applicable, the text of the footness.	ote to the organization's	financial statements	that describes the
Dai	organization's accounting for conservation easements. † III Organizations Maintaining Collections of	Art Historical Tres	euros or Otho	r Similar Assots
I a	Complete if the organization answered "Yes" on Form		asures, or other	Ollilla Assets.
			nue statement and h	palanaa ahaat warka
ıa	If the organization elected, as permitted under FASB ASC 958	•		
	of art, historical treasures, or other similar assets held for pub			erance or public
h	service, provide in Part XIII the text of the footnote to its finan			noe shoot works of
D	If the organization elected, as permitted under FASB ASC 958	· ·		
	art, historical treasures, or other similar assets held for public	exhibition, education, or	research in lurthera	nce of public service,
	provide the following amounts relating to these items:			• \$
	(i) Revenue included on Form 990, Part VIII, line 1			L .
2		neuroe or other similar as		
2	If the organization received or held works of art, historical treation following amounts required to be reported under EASP ASP			iii, provide
_	the following amounts required to be reported under FASB AS	~		•
a	Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X			
IJ	ASSERT INCIDITED IN FULL BOOK FAIL A			🕶 🛡

032051 12-01-20

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2020

	t III Organizations Maintaining C	ollections of Art			er Simila		Continu	ed)
3	Using the organization's acquisition, accession						(COITIII II	<u>cu</u>
	collection items (check all that apply):	,	,	g	9			
а	Public exhibition	d	Loan or exch	nange program				
b	Scholarly research	e	Other	iai igo prograii				
c	Preservation for future generations	J						
4	Provide a description of the organization's co	llections and evolain	how they further th	e organization's ev	empt nurno	sea in Dart	ΥIII	
5	During the year, did the organization solicit o					oc IIII ait	AIII.	
3	to be sold to raise funds rather than to be ma						Yes	☐ No
Pai	t IV Escrow and Custodial Arrang							NO
	reported an amount on Form 990, Par		le ii trie organizatioi	ranswered res	511 1 01111 990	J, Fait IV,	ii ie 3, 0i	
	Is the organization an agent, trustee, custodi	an or other intermedia	arv for contributions	or other assets no	ot included			
	on Form 990, Part X?						Yes	No
b	If "Yes," explain the arrangement in Part XIII							
							Amount	-
c	Beginning balance				1c		,	
	Additions during the year							
e								
f	Distributions during the year							
	Ending balance Did the organization include an amount on Fo						Yes	No
	If "Yes," explain the arrangement in Part XIII.		•				_ 1es	
Pai	t V Endowment Funds. Complete i	f the ergenization and	word "Voe" on Fo	m 000 Port IV lin				
ı uı	Endownient i dilds. Complete i						() [
_		(a) Current year	(b) Prior year	(c) Two years back		years back	`,	
1a	Beginning of year balance	2,052,014.	2,456,190.	3,332,230		332,433.		87,512.
b	Contributions	2,406,688.	1,515,250.	1,827,208	. 2,5	994,587.	2,0	27,651.
С	Net investment earnings, gains, and losses							
d	Grants or scholarships							
е	Other expenditures for facilities							
	and programs	1,697,018.	1,919,426.	2,703,248	. 3,4	194,790.	2,9	82,730.
f	Administrative expenses							
g	End of year balance	2,761,684.	2,052,014.	2,456,190	. 3,3	332,230.	3,8	32,433.
2	Provide the estimated percentage of the curr		(line 1g, column (a))) held as:				
а	Board designated or quasi-endowment	58.3680	_%					
b	Permanent endowment ►0000	%						
С	Term endowment ▶ 41.6320	%						
	The percentages on lines 2a, 2b, and 2c show	uld equal 100%.						
За	Are there endowment funds not in the posses	ssion of the organizat	ion that are held an	d administered for	the organiz	ation		
	by:						Y	'es No
	(i) Unrelated organizations						3a(i)	X
	(ii) Related organizations						3a(ii)	X
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as require	d on Schedule R?				3b	
4	Describe in Part XIII the intended uses of the							
Pai	t VI Land, Buildings, and Equipm							
	Complete if the organization answered		Part IV. line 11a. So	ee Form 990. Part	X. line 10.			
	Description of property	(a) Cost or ot			Accumulate	od l	(d) Book	value
	Description of property	basis (investm	, , , , , , ,	, ,	depreciation		(u) Dook	value
	Land	<u> </u>	,	6,643.			786	,643.
	Land			4,784.	736,1	0.6	1,068	
b	Buildings			3,137.	161,3	51		,786.
C	Leasehold improvements			7,478.	89,3			,084.
d	Equipment						8	
	Other			6,352.	66,3		2 225	101
rota	. Add lines 1a through 1e. (Column (d) must e	<u>qual Form 990, Part X</u>	<u>, column (B), line 10</u>	Oc.)			2,335	<u>, 191.</u>

Schedule D (Form 990) 2020

WEMENT INCOMA	\mathbf{m}_{i}	1 13033/4 Page
(b) Book value	(c) Method of valuation: Cost or er	id-of-year market value
1 580 812	END_OF_VEND MADEET	י זאז.וודי
1,309,012.	END-OF-TEAK MARKET	VALUE
1,589,812.		
•		
on Form 990, Part IV, line 1	1c. See Form 990, Part X, line 13.	
(b) Book value	(c) Method of valuation: Cost or er	d-of-year market value
5 000 D 1 N 1 1 1	1 1 0 E 000 B 1 V II 1 5	
	1d. See Form 990, Part X, line 15.	(b) Book value
Description		(b) BOOK value
15.)	>	
15.)	>	
	1e or 11f. See Form 990, Part X, line 25	5.
	1e or 11f. See Form 990, Part X, line 29	5. (b) Book value
	1e or 11f. See Form 990, Part X, line 29	
	1e or 11f. See Form 990, Part X, line 25	
	1e or 11f. See Form 990, Part X, line 25	
	1e or 11f. See Form 990, Part X, line 28	
	1e or 11f. See Form 990, Part X, line 29	
	1e or 11f. See Form 990, Part X, line 25	
	1,589,812. 1,589,812. 1,589,812. (b) Book value	1,589,812. In Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (c) Method of valuation: Cost or en 1,589,812. END-OF-YEAR MARKET 1,589,812. (b) Book value (c) Method of valuation: Cost or en (c) Method of valuation: Cost or en (d) Method of valuation: Cost or en (e) Method of valuation: Cost or en (f) Method of valuation: Cost or en (g) Method of valuation: Cost or en (h) Book value (h) Method of valuation: Cost or en

X organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII Schedule D (Form 990) 2020

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

Sobo	odulo D	(Form 990) 2020 HIGHER ACHIEVEMENT PROGRAM,	INC	•	52-	1383374 Page
	rt XI	Reconciliation of Revenue per Audited Financial Statement				1303371 Fage
	741	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		in riovondo poi rio		
1	Total				1	8,045,769
2		nts included on line 1 but not on Form 990, Part VIII, line 12:			-	0,043,103
			2a	196,368.		
a		nrealized gains (losses) on investments	2b	394,339.		
b		red services and use of facilities veries of prior year grants	2c	334,3336		
c d		(5	2d		-	
		, , , , , , , , , , , , , , , , , , , ,			2e	590,707
3		nes 2a through 2d act line 2e from line 1			3	7,455,062
4		nts included on Form 990, Part VIII, line 12, but not on line 1:				7,133,002
а		ment expenses not included on Form 990, Part VIII, line 7b	42	10.673.		
b		(Describe in Part XIII.)	4h	10,673. -9,487.		
		nes 4a and 4b		•	4c	1,186
5		revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	7,456,248
	rt XII	Reconciliation of Expenses per Audited Financial Statemen	nts W	ith Expenses per F		
		Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total	expenses and losses per audited financial statements			1	6,019,703
2	Amou	nts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donat	red services and use of facilities	2a	394,339.		
b	Prior	year adjustments	2b			
С	Other	losses	2c			
d	Other	(Describe in Part XIII.)	2d			
е	Add li	nes 2a through 2d			2e	394,339
3	Subtr	act line 2e from line 1			3	5,625,364
4	Amou	nts included on Form 990, Part IX, line 25, but not on line 1:				
а	Invest	ment expenses not included on Form 990, Part VIII, line 7b	4a	10,673. -9,487.		
b	Other	(Describe in Part XIII.)	4b	-9,487.		
С	Add li	nes 4a and 4b			4c	1,186
5		expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	5,626,550
		Supplemental Information.				
		descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV I 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addition			; Part)	X, line 2; Part XI,
PAI	RT V	, LINE 4:				
HIC	SHER	ACHIEVEMENT'S ENDOWMENT FUNDS CONSIST C	F A	BOARD DESIG	NAT	ED RESERVE
ANI) FU	NDS THAT WERE DESIGNATED FOR RESTRICTED	PUR	POSES OR DES	IGN	ATED BY
TI	ME R	ESTRICTION.				
PAI	RT X	, LINE 2:				

HIGHER ACHIEVEMENT IS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND THEREFORE HAS NO PROVISION FOR FEDERAL INCOME TAXES HAS BEEN RECORDED EXCEPT AS MAY BE DETERMINED FOR UNRELATED BUSINESS INCOME.

IN ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, ACCOUNTING STANDARDS

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Schools

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

➤ Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

► Go to www.irs.gov/Form990 for the latest information.

Employer identification number 52-1383374

HIGHER ACHIEVEMENT PROGRAM, INC. Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? Х 2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, Х catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet homepage at all times during its taxable year in a manner reasonably expected to be noticed by visitors to the homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general Х 3 community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II THE ORGANIZATION CUSTOMARILY DRAWS ITS STUDENTS FROM THE LOCAL COMMUNITY AND FOLLOWS RACIALLY NON-DISCRIMINATORY POLICIES AS THEY RELATE TO STUDENTS. Does the organization maintain the following? Х a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Х **b** Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing Х with student admissions, programs, and scholarships? 4c X d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Х a Students' rights or privileges? X **b** Admissions policies? 5b Employment of faculty or administrative staff? d Scholarships or other financial assistance? 5d Х Educational policies? f Use of facilities? 5f Х g Athletic programs? 5a Х Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. Х **6a** Does the organization receive any financial aid or assistance from a governmental agency? Х **b** Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" on either line 6a or line 6b, explain on Part II. Does the organization certify that it has complied with the applicable requirements of sections 4.01 through Х

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II

Schedule E (Form 990 or 990-EZ) 2020

chedule E	(Form 990 or 990-EZ) 2020 HIGHER ACHIEVEMENT PROGRAM, INC.	52-1383374	Pag
Part II	(Form 990 or 990-EZ) 2020 HIGHER ACHIEVEMENT PROGRAM, INC. Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7,	, as	
	applicable. Also provide any other additional information.		

SCHEDULE G

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

UTCUED ACUTEVEMENT DDOCDAM THO

Employer identification number

	ACHIEVEMENT PROGRAI		INC.		52-1383	
Part I Fundraising Activities. required to complete this par	Complete if the organization answett.	red "Y	es" or	n Form 990, Part IV, I	ine 17. Form 990-EZ	filers are not
Indicate whether the organization rais	e Solicitat f Solicitat g Special or oral agreement with any individual art VII) or entity in connection with providuals or entities (fundraisers) pursua	ion of ion of fundra (includerofessi	non-g gover aising of ling of onal fu	overnment grants nment grants events ficers, directors, trus undraising services?	Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	have c	Did raiser ustody itrol of utions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Total 3 List all states in which the organization or licensing.	n is registered or licensed to solicit o	ontrib	▶ utions	or has been notified	it is exempt from re	gistration
LHA For Paperwork Reduction Act Noti	ice, see the Instructions for Form 9	90 or	990-E	Z. S	Schedule G (Form 9	90 or 990-EZ) 2020

Pa	art I	Fundraising Events. Complete if the of fundraising event contributions and ground fundraising event contributions and ground fundraising event contributions.				
	Π	or idinaralsing event contributions and gre	(a) Event #1	(b) Event #2	(c) Other events	1
			GOING PLACES	` '	` '	(d) Total events
				LOL NATIONAL	3	(add col. (a) through
a)			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts	534,329.	3,500.	26,980.	564,809.
_	2	Less: Contributions	534,329.	3,500.	26,980.	564,809.
	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
ø	5	Noncash prizes				
xpense	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
	8	Entertainment				
	9	Other direct expenses	4 010	4,668.		9,487.
	10	Direct expense summary. Add lines 4 through	n 9 in column (d)		>	9,487.
_	11					-9,487.
Pa	art I		answered "Yes" on Form	990, Part IV, line 19, or i	reported more than	
		\$15,000 on Form 990-EZ, line 6a.	I	() Dell take free take		T. N. T. J.
ne			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue		Gross revenue				
	Ė	dioss revenue				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
			Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No	No No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		>	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		>	
0	En	ter the state(s) in which the organization condu	ucte gaming activities:			
		the organization licensed to conduct gaming ac	-	etates?		Yes No
		No," explain:				Tes NO
_						
		ere any of the organization's gaming licenses re			/ear?	Yes No
C	, 11 "	Yes," explain:				
0200	00 11	1-25-20			Schedule G (For	rm 990 or 990-EZ) 2020

Sch	edule G (Form 990 or 990-EZ) 2020 HIGHER ACHIEVEMENT PROGRAM, INC. 52-1	<u> 1383374</u>	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	No
13	Indicate the percentage of gaming activity conducted in:		
		13a	%
	The organization's facility	13b	
	An outside facility	ISD	70
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address ►		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	☐ No
b	If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount		
	of gaming revenue retained by the third party > \$		
С	If "Yes," enter name and address of the third party:		
	······································		
	Name		
	Address >		
16	Gaming manager information:		
	Name		
	Gaming manager compensation > \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
-	materia the state manning linears 0	Yes	□ No
h	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
D	·		
Da	organization's own exempt activities during the tax year \(\brace \) \$ TIV Supplemental Information. Provide the explanations required by Part L line 2b, columns (iii) and (v); and Pa		0h 10h
Га	= = [- [π III, lines 9, 9	90, 100,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.		

Schedule G	(Form 990 or 990-EZ)	HIGHER	ACHIEVEMENT	PROGRAM,	INC.	52-1383374	Page 4
Part IV	(Form 990 or 990-EZ) Supplemental Infor	mation _{(con}	tinued)				
		•	,				

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

ZUZU

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

Part I Questions Regarding Compensation

► Go to www.irs.gov/Form990 for instructions and the latest information.

HIGHER ACHIEVEMENT PROGRAM, INC.

 $Employer\ identification\ number \\ 52-1383374$

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		<u>X</u>
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
	The organization?	6a		<u>X</u>
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		<u> X</u>
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		<u> X</u>
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	perients	(B)(I)-(U)	reported as deferred on prior Form 990
(1) LYNSEY WOOD JEFFRIES	(i)	201,828.	0.	0.	9,908.	7,839.	219,575.	0.
CHIEF EXECUTIVE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) JESSICA WALBRIDGE	(i)	186,586.	0.	0.	9,407.	9,418.		0.
CHIEF OPERATING OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) JANICE CORI	(i)	143,033.	0.	0.	7,000.	8,188.	158,221.	0.
MANAGING DIRECTOR OF DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) THALIA WASHINGTON	(i)	140,801.	0.	0.	9,462.	3,735.	153,998.	0.
EXECUTIVE DIRECTOR - DC METRO	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection **Employer identification number**

52-1383374 HIGHER ACHIEVEMENT PROGRAM, INC. Types of Property Part I (a) (b) (c) (d) Number of Noncash contribution Check if Method of determining contributions or amounts reported on applicable noncash contribution amounts items contributed Form 990, Part VIII, line 1g Art - Works of art Art - Historical treasures 2 Art - Fractional interests 3 Books and publications 4 Clothing and household goods 5 Cars and other vehicles 6 Boats and planes 7 Intellectual property 8 43,608.FMV Securities - Publicly traded Х 10 Securities - Closely held stock Securities - Partnership, LLC, or trust interests Securities - Miscellaneous 12 13 Qualified conservation contribution -Historic structures Qualified conservation contribution - Other 14 15 Real estate - Residential Real estate - Commercial 16 Real estate - Other 17 18 Collectibles Food inventory 19 Drugs and medical supplies 20 Taxidermy 21 Historical artifacts 22 Scientific specimens 23 Archeological artifacts 24 25 26 Other 27 Other 28 Other Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement _____29 Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for Х exempt purposes for the entire holding period? 30a **b** If "Yes," describe the arrangement in Part II. Х Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash X contributions? **b** If "Yes," describe in Part II. If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, 33

032141 11-23-20

LHA

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2020

032142 11-23-20

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information. 2020
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

HIGHER ACHIEVEMENT PROGRAM, INC.

Employer identification number 52-1383374

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

RESULTING IN COLLEGE-BOUND SCHOLARS WITH THE CHARACTER, CONFIDENCE, AND

SKILLS TO SUCCEED.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 WAS REVIEWED AND APPROVED BY THE FINANCE COMMITTEE AND PROVIDED TO THE BOARD MEMBERS PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

THE CONFLICT OF INTEREST POLICY APPLIES TO THE BOARD OF DIRECTORS AND THE PRINCIPAL OFFICERS OF HIGHER ACHIEVEMENT PROGRAM, INC. ALL CONFLICT OF INTEREST DISCUSSIONS ARE DOCUMENTED IN CONNECTION WITH ANY ACTUAL OR POSSIBLE CONFLICTS OF INTEREST. AN INTERESTED PERSON IS REQUIRED TO DISCLOSE THE EXISTENCE AND NATURE OF THEIR FINANCIAL INTEREST TO THE DIRECTORS OR COMMITTEE MEMBERS CONSIDERING THE PROPOSED TRANSACTION. AFTER SUCH DISCLOSURE, THE INTERESTED PERSON LEAVES THE MEETING WHILE THE REMAINING BOARD OR COMMITTEE MEMBERS DISCUSS THE MATTER AND VOTE ON WHETHER CONFLICT OF INTEREST EXISTS. THE CHAIR OF THE BOARD OR COMMITTEE MAY APPOINT A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE PROPOSED TRANSACTION. IF A MORE ADVANTAGEOUS TRANSACTION IS NOT REASONABLY ATTAINABLE, THE DISINTERESTED MEMBERS OF THE BOARD OR COMMITTEE DETERMINE WHETHER TO ENTER INTO THE TRANSACTION. IF THE BOARD OR A COMMITTEE HAS REASON TO BELIEVE THAT A MEMBER HAS FAILED TO DISCLOSE ACTUAL OR POSSIBLE CONFLICTS OF INTEREST, THAT MEMBER HAS AN OPPORTUNITY TO EXPLAIN THE SITUATION. IF, UPON FURTHER INVESTIGATION, IT IS DETERMINED THE BOARD MEMBER HAS FAILED TO DISCLOSE AN ACTUAL OR POSSIBLE CONFLICT

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

HIGHER ACHIEVEMENT PROGRAM, INC.	52-1383374
OF INTEREST, APPROPRIATE ACTION IS TAKEN.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE EXECUTIVE COMMITTEE REVIEWS THE CHIEF EXECUTIVE OFFICE	R'S COMPENSATION
ANNUALLY. INCREASES ARE BASED ON SUBJECTIVE PERFORMANCE EV	ALUATIONS BY THE
COMMITTEE, TAKING INTO CONSIDERATION DATA OF COMPARATIVE P	OSITIONS IN LIKE
ORGANIZATIONS. ALL OTHER EMPLOYEES' COMPENSATION IS REVIEW	ED ANNUALLY AND
INCREASES ARE GRANTED BASED ON PERFORMANCE.	
FORM 990, PART VI, SECTION C, LINE 19:	
HIGHER ACHIEVEMENT DOES NOT MAKE ITS GOVERNING DOCUMENTS O	PEN TO THE
PUBLIC. THE ORGANIZATION POSTS ITS AUDITED ANNUAL FINANCIA	L STATEMENTS ON
ITS WEBSITE AND WILL MAKE ITS CONFLICT OF INTEREST POLICY	AVAILABLE UPON
REQUEST.	
FORM 990, PART XII, LINE 2C	
HIGHER ACHIEVEMENT HAS NOT CHANGED ITS PROCESS REGARDING T	
OF THE INDEPENDENT AUDIT AND SELECTION OF INDEPENDENT AUDI	TORS DURING
THE FISCAL YEAR.	

FORM 990 PAGE 10 990

Asset No.	Description	Date Acquired	Method	Life	Conv	ine Una No. Cost	djusted Or Basis	Bus % Excl	Section 179 Expense	Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
1	COMCAST PHONE SYSTEM	11/30/13	SL	5.00			,000.				10,000.	10,000.		0.	10,000.
	EQUIPMENT-COMPUTERS-TELEPHON			.000	HY1	.6									
	* 990 PAGE 10 TOTAL -					10	,000.				10,000.	10,000.		0.	10,000.
2	DYNAMICS GREAT PLAINS	08/07/13	SL	3.00	1	.6 1	200.				1,200.	1,200.		0.	1,200.
3	GREAT PLAINS CHANGER	09/30/13	SL	3.00	1	.6 1	.,800.				1,800.	1,800.		0.	1,800.
4	GREAT PLAINS SMARTLIST	09/30/13	SL	3.00	1	.6 2	2,208.				2,208.	2,208.		0.	2,208.
5	UPGRADE TO 0365	10/05/14	SL	3.00	1	.6 2	2,290.				2,290.	2,289.		0.	2,289.
6	UPGRADE TO 0365	09/17/14	SL	3.00	1	.6	690.				690.	690.		0.	690.
7	UPGRADE TO 0365	12/05/14	SL	3.00	1	6 45	5,233.				45,233.	45,233.		0.	45,233.
8	EXTENDER	08/03/15	SL	3.00	1	.6 2	2,891.				2,891.	2,891.		0.	2,891.
9	WEB SITE REDESIGN	09/14/15	SL	3.00	1	.6 4	1,625.				4,625.	4,626.		0.	4,626.
10	GRANT MANAGEMENT MODEL	10/21/15	SL	3.00	1	.6 5	5,415.				5,415.	5,415.		0.	5,415.
	1812 - SOFTWARE			.000	ну1	.6									
	* 990 PAGE 10 TOTAL -					66	5,352.				66,352.	66,352.		0.	66,352.
11	RICHMOND OFFICE FURNITURE	02/28/11	SL	7.00	1	.6 10	,200.				10,200.	10,200.		0.	10,200.
12	RICHMOND OFFICE FURNITURE	04/18/11	SL	7.00	1	6 10	,100.				10,100.	10,100.		0.	10,100.
13	RICHMOND OFFICE FURNITURE	04/30/11	SL	7.00	1	.6 1	,266.				1,266.	1,266.		0.	1,266.
14	OFFICE CHAIRS	05/31/11	SL	7.00	1	.6 1	.,333.				1,333.	1,333.		0.	1,333.

⁽D) - Asset disposed

^{*} ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

FORM 990 PAGE 10 990

Asset No.	Description	Date Acquired	Method	Life	C o n v	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
15	PEDESTALS FOR 1750	05/31/14	SL	7.00	1	2,926.				2,926.	2,395.		418.	2,813.
16	CHAIRS FOR 1750	05/31/14	SL	7.00	1	1,008.				1,008.	825.		144.	969.
17	CHAIRS FOR 1750	05/31/14	SL	7.00	1	2,690.				2,690.	2,201.		384.	2,585.
18	BOOKCASE	09/05/14	SL	7.00	1	2,195.				2,195.	1,856.		314.	2,170.
19	GRAPHICS FOR OFFICE	09/30/14	SL	7.00	1	1,018.				1,018.	860.		145.	1,005.
20	OFFICE FURNITURE RICHMOND	08/10/15	SL	7.00	1	4,980.				4,980.	3,587.		711.	4,298.
21	FURNITURE FOR RENOVATIONS	08/31/15	SL	7.00	1	17,948.				17,948.	12,820.		2,564.	15,384.
22	FURNITURE FOR RENOVATIONS	08/31/15	SL	7.00	1	31,814.				31,814.	22,725.		4,545.	27,270.
	1814 - FURNITURE			.000	HY1	5								
	* 990 PAGE 10 TOTAL -					87,478.				87,478.	70,168.		9,225.	79,393.
23	BOOKS - SCHOLAR LIBRARY	12/17/05	SL	7.00	1	807.				807.	807.		0.	807.
24	FLOOR - SCHOLAR LIBRARY	12/15/05	SL	7.00	1	499.				499.	499.		0.	499.
25	FURNISHINGS - SCHOLAR LIBRARY	11/15/05	SL	7.00	1	1,136.				1,136.	1,136.		0.	1,136.
	1816 - LIBRARY			.000	HY1									
	* 990 PAGE 10 TOTAL -					2,442.				2,442.	2,442.		0.	2,442.
26	BUILDING	10/31/04	SL	39.00	MM 1					761,600.	141,579.		19,528.	161,107.
27	LAND	12/01/04		.000	1					358,400.			0.	2.2,2.7
	APPRAISAL	12/15/04		30.00						2,500.	2,055.		83.	2,138.

⁽D) - Asset disposed

^{*} ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

FORM 990 PAGE 10 990

Asset No.	Description	Date Acquired	Method	Life	C o n v	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
29	PHASE 1 ENVIRONMENTAL	12/15/04	SL	30.00	16	1,850.				1,850.	972.		62.	1,034.
30	50% BUILDING LOAN FACILITY FEE	01/26/05	SL	30.00	16	3,155.				3,155.	1,656.		105.	1,761.
31	BUILDING INSPECTION	01/31/05	SL	30.00	16	3,659.				3,659.	1,921.		122.	2,043.
32	INSURED TITLE SURVEY	07/08/05	SL	30.00	16	3,500.				3,500.	1,828.		117.	1,945.
33	LICENSING FEES	07/08/05	SL	30.00	16	75.				75.	39.		3.	42.
34	BUILDING	05/31/13	SL	30.00	16	998,072.				998,072.	504,551.		33,269.	537,820.
35	LAND	05/31/13	SL	.000	16	428,243.				428,243.			0.	
	1820 - LAND & PROPERTY - DC METRO & NATIONAL			.000	НУ16									
	* 990 PAGE 10 TOTAL -					2,561,054.				2,561,054.	654,601.		53,289.	707,890.
36	KATCHMARK	07/02/09	SL	10.00	16	15,945.				15,945.	15,945.		0.	15,945.
37	ADI	08/31/14	SL	30.00	16	136,234.				136,234.	27,247.		4,541.	31,788.
38	VARIOUS IN-KIND	08/31/14	SL	30.00	16	348,719.				348,719.	69,744.		11,624.	81,368.
39	SECURITY SYSTEM	05/06/15	SL	7.00	16	3,733.				3,733.	2,800.		533.	3,333.
40	CARPET ON BACK DECK	06/19/15	SL	3.00	16	2,365.				2,365.	2,365.		0.	2,365.
41	HEAT PUMP	07/08/15	SL	7.00	16	1,397.				1,397.	1,032.		200.	1,232.
42	RENOVATIONS	08/31/15	SL	30.00	16	94,598.				94,598.	15,766.		3,153.	18,919.
43	RENOVATIONS	08/31/15	SL	30.00	16	8,500.				8,500.	1,416.		283.	1,699.
44	FURNITURE MOVE/REPAIRS	11/18/15	SL	30.00	16	6,896.				6,896.	1,092.		230.	1,322.

⁽D) - Asset disposed

^{*} ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

FORM 990 PAGE 10 990

Asset No.	Description	Date Acquired	Method	Life	C o n v	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
45	DESIGN SEE FOR RENOVATIONS ADD OF DOOR TO CONFERENCE	05/11/16	SL	30.00	1	16	2,000.				2,000.	289.		67.	356.
46	AREA	03/31/17	SL	15.00	1	16	7,750.				7,750.	1,550.		517.	2,067.
47	ROOF REPAIRS	04/30/17	SL	20.00	1	16	5,000.				5,000.	708.		250.	958.
	1821 - PROPERTY IMPROVEMENTS			.000	HY1	16									
	* 990 PAGE 10 TOTAL -						633,137.				633,137.	139,954.		21,398.	161,352.
48	CLOSING COSTS	06/22/05	SL	10.00	1	16	27,932.				27,932.	22,664.		3,110.	25,774.
	1900 - CLOSING COSTS			.000	нү	16									
	* 990 PAGE 10 TOTAL -						27,932.				27,932.	22,664.		3,110.	25,774.
	* GRAND TOTAL 990 PAGE 10 DEPR						3,388,395.				3,388,395.	966,181.		87,022.	L,053,203.

⁽D) - Asset disposed

^{*} ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone